

Reason: Post-results comment

# **Capacent Holding**

#### **Growth focus set to continue**

- Sales growth of 26% in Q2
- Expect recruitments to continue in H2
- Stronger margins in '19-'20

#### Strong growth in all business areas

Capacent once again delivered strong sales growth, amounting in Q2 to 26% y-o-y, and 6% above ABGSCe. Finland and Iceland sustained their strong performances from previous quarters, with high demand from the public sector in Iceland, and with more customers and projects in Finland, leading to higher capacity utilization. Sweden showed strong growth figures on the top line as well, but larger restructuring costs lowered profitability. Adjusting for these costs, the adj. EBIT margin was still 270bp below our expectations. The main deviations stemmed from higher than anticipated other expenses, as newer projects and services are likely to have entailed more costs. In conclusion, Q2 was the first fully clean quarter since the Iceland acquisition, and the business is now showing double-digit organic growth.

#### Increased cost base in H2

We believe that the sales growth momentum will continue into H2'18, and we raise our organic growth for Q3-Q4 from 4% and 1%, respectively, to 14% and 6%. We furthermore argue that the cost base in the company will increase due to 1) intensified recruitments in Sweden and Finland, and 2) higher other expenses than previously anticipated. The increased cost base will hamper margins for the rest of the year, as sales from the new consultants will not be able to offset the short-term cost increase. We have therefore raised our sales estimate by 5% and lowered our adj. EBIT margin from 7.9% to 5.8% for 2018e.

#### Stronger margins ahead

We argue that Capacent's focus is primarily on further growth with new services and consultants. Looking into 2019 and beyond, however, operating leverage should be supportive for margins, which our estimates reflect. Moreover, as Capacent has proven itself capable of turning around less profitable businesses, further M&A activity would not be surprising in the not too distant future.

Lead analyst: Johan Nilsson Wall Victor Forssell

#### SEKm 2016 2017 2018e 2019e 2020e Sales 200 245 276 143 266 **FBITDA** 27 11 13 15 23 EBITDA margin (%) 7.6 6.4 6.2 8.7 9.7 EBIT adi 26 10 14 14 22 EBIT adj margin (%) 7.2 6.8 5.8 8.2 9.3 Pretax profit 25 11 5 11 21 EPS rep 3.10 1.22 2.39 4.92 5.86 EPS adj 3.10 4.09 2.99 4.92 5.86 Sales growth (%) -7.2 40.2 8.7 3.9 22.2 -60.6 95.3 EPS growth (%) -24.3 106.2 19.0

Source: ABG Sundal Collier, Company data

### Company-sponsored research

#### Not rated

Share price (SEK)	21/08/2018	3 49.7
Professional Services,	Sweden	
CAPAC.ST/CAPAC S	S	
MCap (SEKm)		135
MCap (EURm)		12.8
Net debt (EURm)		0
No. of shares (m)		2.7
Free float (%)		30.0
Av. daily volume (k)		1.9
Next event		Q3 report: 14 Nov

#### Performance



	1m	3m	12m
Absolute (%)	1.8	3.1	50.2
OMX STH PI (%)	3.1	1.7	10.0
Source: FactSet			

	2018e	2019e	2020e
P/E (x)	20.8	10.1	8.5
P/E adj (x)	16.6	10.1	8.5
P/BVPS (x)	1.22	1.23	1.16
EV/EBITDA (x)	9.9	6.2	5.1
EV/EBIT adj (x)	10.6	6.5	5.3
EV/sales (x)	0.61	0.53	0.49
ROE adj (%)	8.3	12.7	14.1
Dividend yield (%)	4.0	7.0	9.1
FCF yield (%)	6.7	8.7	11.1
Net IB debt/EBITDA	0.1	-0.3	-0.5

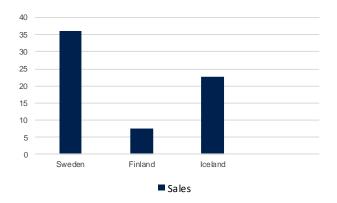
#### **Opportunities**

The company has a strong overall offering with a broad service platform. The business model is also very assetlight as staff are the main asset and cost. The operational leverage should thus in the long term be able to strengthen margins as other costs than for personnel should not grow as fast as revenues. Furthermore, Capacent has further room for acquisitions.

#### **Risks**

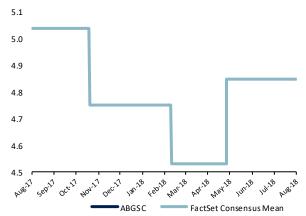
Capacent is dependent on continuing demand for its services from current and new customers. Moreover, a tougher climate for hiring new consultants would affect Capacent's organic growth. Furthermore, the Finnish operations are more volatile than the other divisions due to more performance-based earnings. This means that on a quarterly basis, operations can be significantly more volatile than the rest of the group.

#### Geographical breakdown, sales, SEKm



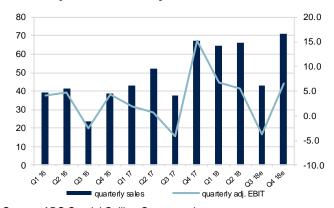
Source: ABG Sundal Collier, Company data

#### EPS estimate changes, 2018e, SEK



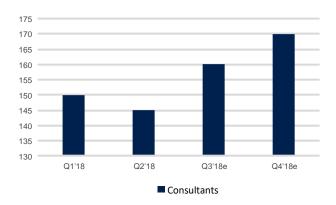
Source: ABG Sundal Collier, FactSet

#### Quarterly sales and adj. EBIT, SEKm



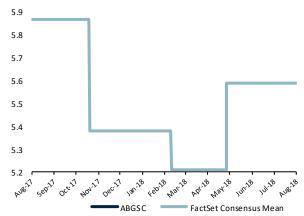
Source: ABG Sundal Collier, Company data

#### Number of consultants, end of period



Source: ABG Sundal Collier, Company data

#### EPS estimate changes, 2019e, SEK



Source: ABG Sundal Collier, FactSet

#### Company description

Capacent is a management consulting company concentrated on corporate consulting, mainly focusing on improving customer profitability and cash flow. The company offers business-oriented consulting aiming, to deliver measurable results, from setting strategies to implementation and follow-ups. Capacent has a Nordic presence and a high level of involvement in customer operations. The customer base is broad in terms of number of customers and sectors represented.

Deviations stemmed mostly from higher other expenses

SEKm	Q2'17	Q2'18	Q2'18	Deviation			
P/L	Actual	Actual	ABGSCe	SEKm	%		
Net sales	52.4	66.2	62.5	3.7	6.0%		
Adj EBITDA	1.2	5.2	6.6	-1.4	-20.9%		
Adj EBIT	0.7	4.7	6.1	-1.4	-23.5%		
D&A	-0.5	-1.3	-0.5	-0.9	174.7%		
Adj EBITDA margin	2.2%	7.9%	10.6%				
Adj EBIT margin	1.3%	7.1%	9.8%				
EO items	0.0	-1.0	0.0	-1.0			
Impairments	0.0	-0.8	0.0	-0.8			
Sales grow th y-o-y	27%	26%	19%				
Organic growth	-20%	26%	19%				
M&A	47%	0%	0%				
Net sales ex. Iceland	33.0	43.5	42.5	1.1	2.5%		
Adj EBIT ex. lceland	0.6	2.8	4.9	-2.2	-44.1%		
Adj EBIT margin ex. lceland	1.8%	6.3%	11.6%		-45.5%		

Source: ABG Sundal Collier, company data

**Estimate changes** 

Latiniate change	.3								
		Old forecast			New forecas	t	Change		
SEKm	2018e	2019e	2020e	2018e	2019e	2020e	2018e	2019e	2020e
Sales	234	244	253	245	266	276	5%	9%	9%
Adj. EBITDA	20	23	25	16	23	27	-21%	0%	6%
Adj. EBIT	18	22	24	14	22	26	-23%	0%	7%
Net profit	13	15	17	7	15	17	-46%	-3%	4%
Adj EBITDA margin	8.7%	9.4%	9.9%	6.6%	8.7%	9.7%			
Adj. EBIT margin	7.9%	8.9%	9.5%	5.8%	8.2%	9.3%			

### **Quarterly and yearly overview**

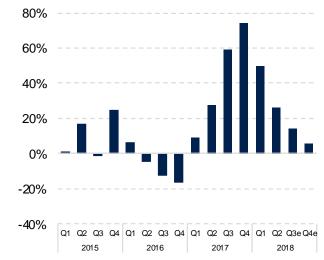
SEKm														
P/L	Q1'17	Q2'17	Q3'17	Q4'17	Q1'18	Q2'18	Q3'18e	Q4'18e	2015	2016	2017	2018e	2019e	2020e
Net sales	43.1	52.4	37.6	67.3	64.6	66.2	42.9	71.1	154.0	142.9	200.4	244.8	266.0	276.4
Opex	-44.8	-51.3	-41.3	-56.9	-57.6	-62.1	-46.1	-64.2	-136.7	-132.8	-194.3	-229.9	-243.0	-249.7
EO-items	-3.0	0.0	0.0	0.5	0.0	-1.0	0.0	0.0	-2.7	0.0	-2.5	-1.0	0.0	0.0
Adj EBITDA	2.3	1.2	-3.7	10.3	7.1	5.2	-3.2	6.9	17.2	10.8	10.1	16.1	23.0	26.7
D&A	-0.3	-0.5	-0.5	-5.8	-0.5	-1.3	-0.5	-0.5	-0.5	-0.5	-7.1	-2.8	-1.2	-1.0
where of impairment	0.0	0.0	0.0	-5.3	0.0	-0.8	0.0	0.0	0.0	0.0	-5.3	-0.8	0.0	0.0
Adj EBIT	2.0	0.7	-4.1	9.8	6.6	4.7	-3.7	6.5	16.7	10.3	8.4	14.2	21.8	25.7
Net financials	-0.1	-0.1	-0.5	-0.2	-0.3	-0.5	-0.4	-0.3	-0.2	0.2	-0.9	-1.5	-1.0	-1.0
Tax	0.3	-0.3	0.9	-2.8	-1.3	-1.1	0.9	-1.4	-2.9	-2.3	-2.0	-2.9	-4.6	-5.4
NCI	0.0	0.0	8.0	-0.4	-0.1	-0.6	0.3	-0.5	0.0	0.0	0.3	-0.8	-1.5	-1.8
Net result	-0.9	0.3	-3.0	6.9	5.0	0.7	-2.8	4.3	10.8	8.2	3.3	7.1	14.7	17.5
EPS basic (SEK)	-0.33	0.10	-1.10	2.55	1.83	0.27	-1.04	1.57	4.10	3.10	1.22	2.63	4.92	5.86
EPS diluted (SEK)	-0.33	0.10	-1.10	2.55	1.83	0.24	-0.95	1.43	4.10	3.10	1.22	2.39	4.92	5.86
Sales growth q-o-q	11.6%	21.5%	-28.2%	78.9%	-3.9%	2.4%	-35.2%	65.9%	N/A	N/A	NΑ	N/A	N/A	N/A
Sales growth y-o-y	9.2%	27.2%	59.3%	74.1%	49.9%	26.3%	14.0%	5.7%	11%	-7%	40%	22%	8.7%	3.9%
Organic sales growth y-o-y	-16.7%	-19.8%	11.6%	16.8%	29.0%	26.3%	14.0%	5.7%	0.0%	-7.2%	-3.9%	17.7%	8.7%	3.9%
Adj. EBITDA margin	5.4%	2.2%	-9.7%	15.3%	11.0%	7.9%	-7.5%	9.7%	11.2%	7.6%	5.0%	6.6%	8.7%	9.7%
Adj. EBIT margin	4.6%	1.3%	-11.0%	14.6%	10.3%	7.1%	-8.6%	9.1%	11%	7.2%	4.2%	5.8%	8.2%	9.3%
Adj. EBIT margin ex. Iceland	9.4%	5.5%	-6.2%	17.8%	14.0%	6.3%	-8.0%	9.7%	N/A	N/A	6.1%	5.6%	8.7%	9.8%

#### Sales & EBIT y-o-y, SEKm



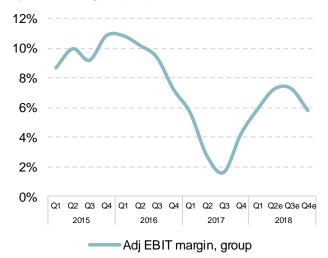
Source: ABG Sundal Collier, company data

#### Sales growth y-o-y



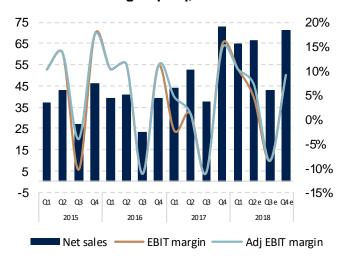
Source: ABG Sundal Collier, company data

#### Adj EBIT margin (R12)



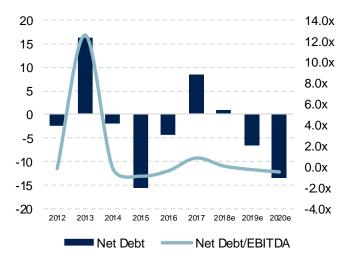
Source: ABG Sundal Collier, company data

#### Sales & EBIT margin q-o-q, SEKm



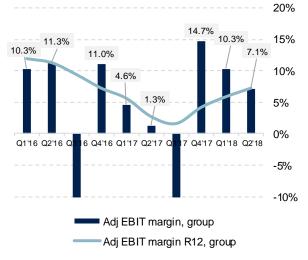
Source: ABG Sundal Collier, company data

#### **Net Debt & Net Debt/EBITDA**



Source: ABG Sundal Collier, company data

### Adj EBIT margin per quarter & R12m



Income Statement (SEKm)	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018e	Q4 2018e
Sales	43	52	38	67	65	66	43	71
COGS	0	0	0	0	0	0	0	0
Gross profit	43	52	38	67	65	66	43	71
Other operating items	-44	-51	-41	-51	-57	-61	-46	-64
EBITDA	-1	1	-4	16	7	5	-3	7
Depreciation on tangibles	0	0	0	О	0	0	0	0
Depreciation on intangibles	-0	-0	-0	-0	-0	-1	-0	-0
EBITA	-1	1	-4	16	7	4	-4	6
Goodwill impairment charges	0	0	0	-5	0	-1	0	0
Other impairment and amortisation	0	0	0	0	0	0	0	0
EBIT	-1	1	-4	10	7	3	-4	6
Interest Net	-0	-0	-1	-0	-0	-1	-0	-0
Other financial items	0	0	0	0	0	0	0	0
Associated income	0	0	0	0	0	0	0	0
Other EO items	0	0	0	o	0	0	0	0
Pretax profit	-1	1	-5	10	6	2	-4	6
Tax	0	-0	1	-3	-1	- -1	1	-1
Net profit	-1	0	-4	7	5	1	-3	5
Minority interest	-0	0	1	-0	-0	-1	0	-1
Net profit discontinued	0	0	0	0	0	0	0	0
Net profit to shareholders	-1	Ö	-3	7	5	1	-3	4
EPS	-0.33	0.10	-1.10	2.55	1.83	0.27	-1.04	1.57
EPS Adj	-0.33	0.10	-1.10	4.50	1.83	0.56	-1.04	1.57
Total extraordinary items after tax	-3	0.10	0	1	0	-2	0	0
Tax rate (%)	23.3	55.4	19.2	27.6	21.0	45.1	22.0	22.0
Gross margin (%)	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
EBITDA margin (%)	-1.6	2.2	-9.7	24.0	11.0	7.6	-7.5	9.7
EBITA margin (%)	-2.3	1.3	-11.0	23.2	10.3	5.6	-8.6	9.1
EBIT margin (%)	-2.3	1.3	-11.0	15.4	10.3	<i>4.4</i>	-8.6	9.1 9.1
Pretax margin (%)	-2.6	1.1	-12.4	15.1	9.9	3.6	-9.5	8.6
Net margin (%)	-2.0 -2.0	0.5	-10.0	10.1	7.8	2.0	- <del>3</del> .3	6.7
Growth rates Y/Y	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018e	Q4 2018e
Sales growth (%)	9.2	27.2	59.3	74.1	49.9	26.3	14.0	5.7
EBITDA growth (%)	-chg	-75.7	-chg	266.4	+chg	337.1	+chg	-57.0
EBIT growth (%)	-cng -chg	-75.7 -85.6	-cng -chg	142.7	+chg	333.8	+chg	-37.0
Net profit growth (%)	-chg -chg	-92.4	-chg	155.3	+chg	407.8	+chg	-34.9
EPS growth (%)	-cng -chg	-92.4 -92.4	-cng -chg	155.3	+chg	407.8 407.8	+chg	-34.9 -34.9
Adj earnings numbers	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018e	Q4 2018e
EBITDA Adj	2	1	-4	16	7	<b>Q2 2010</b>	-3	7
•	5. <i>4</i>	2.2	- <del>4</del> -9.7	23.2	11.0	10.3	-3 -7.5	9.7
EBITDA Adj margin (%)	5.4 2	2.2		15	11.0	10.3 5		9.7 6
EBITA Adj		1 2	-4 11.0		10.2		-4	
EBITA Adj margin (%)	4.6	1.3	-11.0	22.5	10.3	8.3	-8.6	9.1
EBIT Adj	2	1	-4 11.0	15	7	5	-4	6
EBIT Adj margin (%)	4.6	1.3	-11.0	22.5	10.3	8.3	-8.6	9.1
Pretax profit Adj	2	1	-5	15	6	5	-4	6
Net profit Adj	2	0	-4	12	5	4	-3	5
Net profit to shareholders Adj	2	0	-3	12	5	3	-3	4
Net Adj margin (%)	5.0	0.5	-10.0	18.1	7.8	5.9	-7.4	6.7

Income Statement (SEKm)	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Sales	0	135	121	138	154	143	200	245	266	276
COGS	0	0	0	0	0	0	0	0	0	0
Gross profit	0	135	121	138	154	143	200	245	266	276
Other operating items	0	-122	-119	-125	-139	-132	-187	-230	-243	-250
EBITDA	0	13	1	14	15	11	13	15	23	27
Depreciation on tangibles	0	0	0	0	0	0	0	0	0	0
Depreciation on intangibles	0	-1	-1	-1	-1	-0	-2	-2	-1	-1
EBITA	0	12	1	13	14	10	11	13	22	26
Goodwill impairment charges	0	0	0	0	0	0	-5	-1	0	0
Other impairment and amortisation	0	0	0	0	0	0	0	0	0	0
EBIT	0	12	1	13	14	10	6	12	22	26
Interest Net	0	-0	-1	-1	-0	0	-1	-2	-1	-1
Other financial items	0	0	0	0	0	0	0	0	0	0
Associated income	0	0	0	0	0	0	ő	0	0	0
Other EO items	0	0	0	0	0	0	0	0	0	0
Pretax profit	0	12	-1	12	14	11	5	11	21	25
Tax	0	-1	1	-2	-3	-2	-2	-3	<b>-</b> 5	<b>-</b> 5
Net profit	0	11	-0	10	11	8	3	-3 <b>8</b>	16	1 <b>9</b>
Minority interest	0	0	0	0	0	-0	0	-1	-2	-2
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
•	0		- <b>0</b>		_	<b>8</b>	3	7	15	1 <b>7</b>
Net profit to shareholders EPS	0	11	_	<b>10</b> 3.71	11		-			
_	_	0	-0.06		4.10	3.10	1.22	2.39	4.92	5.86
EPS Adj	0	0	-0.06	3.71	5.12	3.10	4.09	2.99	4.92	5.86
Total extraordinary items after tax	0	0	0	0	-3	0	-3	-1	0	0
Tax rate (%)	ns	10.4	76.3	17.9	21.1	22.2	39.7	26.5	22.0	22.0
Gross margin (%)	nm	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
EBITDA margin (%)	nm	9.3	1.1	9.8	9.4	7.6	6.4	6.2	8.7	9.7
EBITA margin (%)	nm	8.9	0.5	9.4	9.1	7.2	5.6	5.4	8.2	9.3
EBIT margin (%)	nm	8.9	0.5	9.4	9.1	7.2	2.9	5.0	8.2	9.3
Pretax margin (%)	nm	8.8	-0.6	8.6	8.9	7.4	2.5	4.4	7.8	8.9
Net margin (%)	nm	7.9	-0.1	7.1	7.0	5.7	1.5	3.3	6.1	7.0
Growth rates Y/Y	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Sales growth (%)	na	na	-10.6	14.7	11.3	-7.2	40.2	22.2	8.7	3.9
EBITDA growth (%)	na	high	-89.7	938.4	7.2	-25.5	19.4	17.0	52.3	16.0
EBIT growth (%)	na	high	-95. <i>4</i>	2,212.0	8.0	-26.2	-43.3	111.2	76.5	17.8
Net profit growth (%)	na	high	-101.5	6,072.6	10.7	-24.2	-63.7	166.7	104.2	18.6
EPS growth (%)	na	na	high	6,072.5	10.7	-24.3	-60.6	95.3	106.2	19.0
Profitability	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
ROE (%)	nm	24.0	-0.2	10.2	10.3	7.7	3.2	6.6	12.7	14.1
ROE Adj (%)	nm	24.0	-0.2	10.2	12.9	7.7	10.6	8.3	12.7	14.1
ROCE (%)	nm	27.8	0.6	12.6	14.5	10.7	5.5	10.9	19.0	21.7
ROCE Adj(%)	nm	27.8	0.6	12.6	17.4	10.7	12.8	12.5	19.0	21.7
ROIC (%)	na	25.2	0.1	10.9	11.9	8.5	3.2	7.5	13.8	15.9
ROIC Adj (%)	na	25.2	0.1	10.9	14.2	8.5	7.5	8.6	13.8	15.9
Adj earnings numbers	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
EBITDA Adj	0	13	1	14	17	11	15	16	23	27
EBITDA Adj margin (%)	nm	9.3	1.1	9.8	11.2	7.6	7.7	6.6	8.7	9.7
EBITA Adj	0	12	1	13	17	10	14	14	22	26
EBITA Adj margin (%)	nm	8.9	0.5	9.4	10.8	7.2	6.8	5.8	8.2	9.3
EBIT Adj	0	12	1	13	17	10	14	14	22	26
EBIT Adj margin (%)	nm	8.9	0.5	9.4	10.8	7.2	6.8	5.8	8.2	9.3
Pretax profit Adj	0	12	-1	12	16	11	13	13	21	25
Net profit Adj	0	11	-0	10	14	8	11	10	16	19
Net profit to shareholders Adj	0	11	-0	10	14	8	11	9	15	17
Net Adj margin (%)		7.9	-0.1	7.1	8.8	5.7	5.4	4.0	6.1	7.0
TNOT MUJ HIATYIII ( /0)	nm	۲.۶	-U. I	7.1	0.0	ა.1	3.4	4.0	0.1	7.0

Cash Flow Statement (SEKm)	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
EBITDA	0	13	1	14	15	11	13	15	23	27
Net financial items	0	-0	-1	-1	-0	0	-1	-2	-1	-1
Paid tax	0	-1	1	-2	-3	-2	-2	-3	-5	-5
Non-cash items	0	-3	-3	0	5	1	-4	0	0	0
Cash flow before change in WC	0	8	-3	11	16	10	6	11	17	20
Change in WC	0	0	-8	7	4	-7	4	1	-3	-2
Operating cash flow	0	9	-10	17	20	2	10	13	15	18
CAPEX tangible fixed assets	0	-1	-1	1	-0	-1	-10	-3	-2	-2
CAPEX intangible fixed assets	0	0	0	0	0	0	0	0	0	0
Acquisitions and disposals	0	0	0	0	0	0	0	0	0	0
Free cash flow	0	8	-11	18	20	2	-1	10	13	16
Dividend paid	0	0 0	0 0	0	6 0	13 0	8	3 0	5 0	10 0
Share issues and buybacks Other non cash items	0	-5	-7	-0	-12	-26	-20	-5	-11	-19
Decrease in net IB debt	0	-5 <b>2</b>	-/ -19	-0 18	-12 14	-20 -11	-20 -13	-5 <b>7</b>	7	-19 <b>7</b>
	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Balance Sheet (SEKm) Goodwill	0	83	90	92	92	92	111	113	113	113
Indefinite intangible assets	0	0	0	0	0	0	0	0	0	0
Definite intangible assets	0	1	0	0	0	0	5	5	5	5
Tangible fixed assets	0	2	2	1	1	1	4	4	4	4
Other fixed assets	0	1	7	5	2	2	2	1	1	1
Fixed assets	0	87	99	99	95	96	122	123	124	124
Inventories	0	0	0	0	0	0	0	0	0	0
Receivables	0	30	40	29	38	37	56	62	64	69
Other current assets	0	0	0	0	0	0	0	0	0	0
Cash and liquid assets	0	10	2	6	20	6	6	6	14	20
Total assets	0	126	140	134	152	139	184	191	201	213
Shareholders equity	0	89	90	102	108	105	104	111	120	128
Minority	0	0	0	0	0	0	1	1	3	5
Total equity	0	89	90	102	108	105	105	112	123	133
Long-term debt	0	7	18	4	4	2	14	7	7	7
Pension debt	0	0	0	0	0	0	0	0	0	0
Convertible debt	0	0	0	0	0	0	0	0	0	0
Deferred tax	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	0	0	0	0	0	0	10	10	10	10
Short-term debt	0	0	0	0	0	0	0	0	0	0
Accounts payable	0	30	32	28	40	33	55	62	61	64
Other current liabilities	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	0	126	140	134	152	139	184	191	201	213
Net IB debt	0	-2	16	-2	-16	-4	8	1	-7	-13
Net IB debt excl. pension debt	0	-2	16	-2	-16	-4	8	1	-7	-13
Capital invested	0	86	100	95	90	99	121	122	125	128
Working capital	0	-0	8	1	-3	5	1	0	3	5
EV breakdown	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Market cap. diluted (m)	na 0	na -2	na 16	na -2	106 -16	119	93	148	148	148 -13
Net IB debt Adj Market value of minority	0	0	0	-2	0	-4 0	8	1	-7 0	-13
Reversal of shares and participations	0	0	0	0	0	0	0	0	0	0
Reversal of conv. debt assumed equity	0	0	0	0	0	0	0	0	0	0
EV	na	na	na	na	90	115	102	149	142	135
Capital efficiency (%)	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Total assets turnover (%)	nm	213.7	90.6	100.9	107.5	98.1	124.1	130.8	135.8	133.5
Capital invested turnover (%)	nm	315.7	130.4	142.2	166.3	151.3	182.7	202.1	215.8	218.7
Capital employed turnover (%)	nm	312.2	125.1	134.3	160.2	148.2	187.6	216.0	231.3	234.0
Inventories/sales (%)	nm	0	0	0	0	0	0	0	0	0
Customer advances/sales (%)	nm	0	0	0	0	0	0	0	0	0
Payables/sales (%)	nm	11.2	25.9	21.8	22.2	25.4	21.9	23.9	23.1	22.6
Working capital/sales (%)	nm	-0.1	3.1	3.2	-0.4	0.8	1.4	0.2	0.5	1.4
Financial risk and debt service	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Net debt/equity (%)	nm	-2.6	18.3	-1.9	-14.4	-4.2	8.0	0.8	-5.3	-10.1
Net debt/market cap (%)	na	na	na	na	-16.3	-3.2	7.7	0.7	-4.4	-9.1
Equity ratio (%)	nm	70.3	64.2	75.8	71.0	75.2	57.1	58.9	61.3	62.4
Net IB debt adj./equity (%)	nm	-2.6	18.3	-1.9	-14.4	-4.2	8.0	0.8	-5.3	-10.1
Current ratio (%)	nm	130.9	128.7	126.5	142.6	134.1	111.6	109.7	126.5	140.0
EBITDA/net interest (%)	na	7,741.7	104.2	1,341.7	5,904.1	-4,414.3	1,435.3	983.5	2,354.0	2,768.0
Net IB debt/EBITDA (%)	nm	-18.2	1,259.5	-14.5	-107.5	-40.4	64.9	6.3	-28.4	-50.5
Interest cover (%)	nm	7,388.3	44.7	1,281.9	5,684.6	-4,211.4	1,239.0	856.3	2,231.3	2,664.2

Valuation and Ratios (SEKm)	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Shares outstanding adj.	0	0	3	3	3	3	3	3	3	3
Fully diluted shares Adj	0	0	3	3	3	3	3	3	3	3
EPS	0	0	-0.06	3.71	4.10	3.10	1.22	2.39	4.92	5.86
Dividend per share Adj	0	0	0	2.3	5.0	3.0	1.0	2.0	3.5	4.5
EPS Adj	0	0	-0.06	3.71	5.12	3.10	4.09	2.99	4.92	5.86
BVPS	0	0	34.00	38.46	40.89	39.58	38.41	40.86	40.25	42.93
BVPS Adj	0	0	-0.14	3.42	6.27	4.49	-4.39	-2.44	0.71	3.25
Net IB debt / share	na	na	6.2	-0.7	-5.9	-1.7	3.1	0.4	-2.2	-4.5
Share price	na	na	na	na	40.00	45.10	34.30	49.70	49.70	49.70
Market cap. (m)	na	na	na	na	106	119	93	135	148	148
Valuation	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
P/E	na	na	na	na	9.8	14.5	28.1	20.8	10.1	8.5
EV/sales	na	na	na	na	0.59	0.80	0.51	0.61	0.53	0.49
EV/EBITDA	na	na	na	na	6.2	10.6	7.9	9.9	6.2	5.1
EV/EBITA	na	na	na	na	6.4	11.1	9.1	11.4	6.5	5.3
EV/EBIT	na	na	na	na	6.4	11.1	17.4	12.1	6.5	5.3
Dividend yield (%)	na	na	na	na	12.5	6.7	2.9	4.0	7.0	9.1
FCF yield (%)	na	na	na	na	18.7	1.6	-0.8	6.7	8.7	11.1
P/BVPS	na	na	na	na	0.98	1.14	0.89	1.22	1.23	1.16
P/BVPS Adj	na	na	na	na	6.38	10.05	-7.82	-20.39	69.79	15.30
P/E Adj	na	na	na	na	7.8	14.5	8.4	16.6	10.1	8.5
EV/EBITDA Adj	na	na	na	na	5.2	10.6	6.6	9.3	6.2	5.1
EV/EBITA Adj	na	na	na	na	5.4	11.1	7.4	10.6	6.5	5.3
EV/EBIT Adj	na	na	na	na	5.4	11.1	7.4	10.6	6.5	5.3
EV/cap. employed	na	na	na	na	1.0	1.1	0.9	1.3	1.2	1.1
Investment ratios	2011	2012	2013	2014	2015	2016	2017	2018e	2019e	2020e
Capex/sales	nm	0.7	0.8	-0.8	0.2	0.4	5.2	1.2	0.7	0.6
Capex/depreciation	nm	175.0	136.9	-189.9	58.7	105.4	585.7	148.6	155.2	152.0
Capex tangibles/tangible fixed assets	nm	65.5	66.2	-96.9	27.7	41.4	287.1	72.3	44.8	35.7
Capex intangibles/definite intangibles	nm	0	0	0	0	0	0	0	0	0
Depreciation on intangibles/definite inta	nm	80.9	149.9	222.9	2,076.9	136.5	34.0	43.0	23.6	18.2
Depreciation on tangibles/tangibles	nm	0	0	0	0	0	0	0	0	0

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