

# Q4 hampered by further cost increases

- · Additional costs have been recognized in project dev.
- There is project development activity after Öyfjellet
- Wind Wall and Övfjellet likely to require near-term cash

#### Major reported EBIT let-down but explainable

Eolus reported Q4 sales of SEK 1,034m (ABGSCe SEK 1,000m) and EBIT of SEK 72m (ABGSCe SEK 164m). The SEK 91m EBIT deviation is primarily due to 1) a SEK 24m write-down of project portfolio as 3-4 early phase projects were not worth developing further, which is a natural part of Eolus business. 2) It was also due to Nylandsbergen and Kråktorpet suffering bigger costs than previously expected in Q3, which was a result of construction being forced to meet deadlines, implying further costs. We estimate these were SEK 40-50m. 3) Furthermore, we expected FX derivatives (non-cash) to provide a boost of SEK 45m; however, it was only SEK 15m.

### We expect 250MW in 2022 on the back of the project portfolio

We make estimate revisions due to increased costs in Kråktorpet and Nylandsbergen, in addition to revenue recognition adjustment of Kråktorpet, which recognized 53% revenue in Q4 relative to our estimate of 25%. Furthermore, Bäckhammar recognized 13% revenue, which we expected to start in Q2'19/20. With no communicated projects after Öyfjellet, we still believe that ~250MW will be delivered in 2022 on the back of 400MW in Sweden holds permits, in addition to the 130-190 MW (ABGSCe) wind farm in Latvia receiving an environmental permit in July.

# No extraordinary dividend (yet)

Going into the quarter, we expected some communication regarding the extraordinary dividend due to Eolus's large net cash position. There was no communication, however, and SEK 1.5 per share will be distributed like last year. We now think there could be an EO dividend after the Öyfjellet divestment in two years, when we expect net cash of SEK 1.1bn. This is due to potential capital requirements for Öyfjellet until Aquila accesses project rights. Also, Wind Wall is likely to be financed by Eolus initially. Depending on the project outlook from there, we believe SEK 200m in net cash would be reasonable, which could imply a SEK 0.9bn dividend or ~SEK 35 per share. We increase our fair value range to SEK 52-151 per share due to adjusted WACC (7.7%) after project handovers.

#### Lead analyst: Mattias Ehrenborg

SEKm	2018	2019	2020e	2021e	2022e			
Sales	1,367	2,032	1,351	675	2,953			
EBITDA	217	123	335	359	233			
EBITDA margin (%)	15.9	6.1	24.8	53.2	7.9			
EBIT adj	202	118	331	355	229			
EBIT adj margin (%)	14.8	5.8	24.5	52.6	7.8			
Pretax profit	199	116	327	352	226			
EPS rep	7.58	5.23	10.50	11.32	7.27			
EPS adj	7.58	5.23	10.50	11.32	7.27			
Sales growth (%)	28.3	48.6	-33.5	-50.0	337.2			
EPS growth (%)	693.0	-31.0	100.6	7.8	-35.8			
Source: ABG Sundal Collier, Company data								

### Reason: Post-results comment

## Company sponsored research

#### Not rated

Estimate changes (%	5)		
	2020e	2021e	2022e
Sales	-41.6%	0.0%	0.0%
EBIT (rep)	-13.8%	-2.1%	0.0%
EPS (rep)	-13.9%	-2.1%	0.0%
Source: ABG Sundal Co	llier		
Share price (SEK)	23/10/2	019	112.0
Utilities, Sweden			
EOLUb.ST/EOLUB S	SS		
MCap (SEKm)			2,790
MCap (EURm)			259.9
Net debt (EURm)			-78
No. of shares (m)			24.9
Free float (%)			100.0
Av. daily volume (k)			120.7
Next event		Q1 repor	rt: 23 Jan

#### Performance



Absolute (%)	16.4	56.4	194.0
OMX STH PI (%)	3.8	3.3	16.1
Source: EactSot			

	2020e	2021e	2022e
P/E (x)	10.7	9.9	15.4
P/E adj (x)	10.7	9.9	15.4
P/BVPS (x)	2.50	2.06	1.88
EV/EBITDA (x)	5.8	4.8	6.8
EV/EBIT adj (x)	5.9	4.8	6.9
EV/sales (x)	1.45	2.53	0.53
ROE adj (%)	26.1	22.9	12.8
Dividend yield (%)	1.6	1.8	1.8
FCF yield (%)	2.6	10.3	6.6
Lease adj. FCF yld (%)	2.6	10.3	6.6
Net IB debt/EBITDA	-2.5	-3.0	-5.2
Lease adj. ND/EBITDA	-2.5	-3.0	-5.2

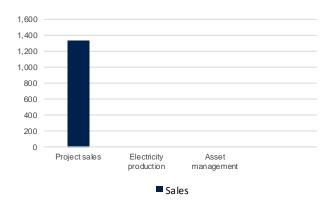
# **Opportunities**

Faster realization of priority projects than our assumptions. De-risked operation through release of own windfarms and lower impairment risks. Potential expansion to new areas within sustainable energy.

#### **Risks**

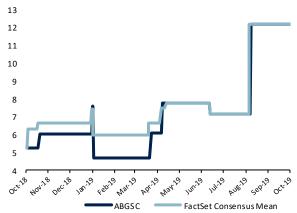
Lower investment activity in wind power facilities. Political risks and dependence on electricity prices. Construction risk

# Geographical breakdown, sales, SEKm



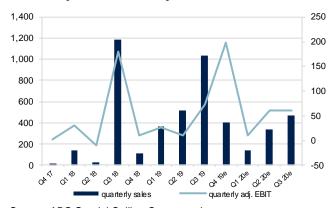
Source: ABG Sundal Collier, Company data

# EPS estimate changes, 2020e, SEK



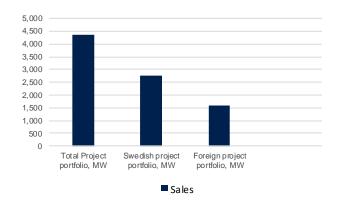
Source: ABG Sundal Collier, FactSet

# Quarterly sales and adj. EBIT, SEKm



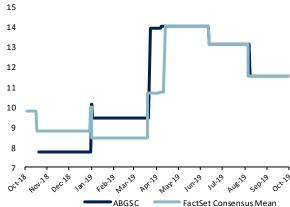
Source: ABG Sundal Collier, Company data

## Business area breakdown, sales, SEKm



Source: ABG Sundal Collier, Company data

## EPS estimate changes, 2021e, SEK



Source: ABG Sundal Collier, FactSet

### **Company description**

Eolus is a leading Nordic wind power developer listed on Nasdaq Stockholm Small Cap. The core business is to construct wind power facilities in favorable wind locations and transfer them to customers as turnkey solutions. This has been Eolus' mission since its inception in 1990. It has gained extensive experience and expertise in the construction of wind power facilities and a broad network of landowners, authorities, investors, sub-contractors and wind turbine manufacturers. Eolus has established a combined capacity of 900+ MW, which is about 13% of the wind power constructed in Sweden.

# Q3 review and estimate changes

At first glance, the Q4 results were a big disappointment. Reported EBIT was SEK 91m, or 56% below our estimate of SEK 164m.

#### **Deviation table**

(SEKm)	Last year	Actual	ABGSCe	De v.	Dev.
FY (Sept-Aug)	Q4 17/18	Q4 18/19	Q4 18/19	(%)	(SEKm)
Sales by segment					
Project Development	1179.2	1028.2	992.7	4%	35.5
Asset Management	4.2	5.3	5.2	1%	0.1
Electricity Generation	2.7	0.1	1.8	-96%	-1.7
Net sales	1185.8	1033.7	999.7	3%	34.0
Other income	0.3	43.18	41.65	4%	1.5346
EBITDA	185.5	73.0	164.4	-56%	-91.4
Adj EBITDA	185.5	73.0	164.4	-56%	-91.4
D&A	-6.1	-1.1	-1.1	4%	0.0
EBIT	179.4	72.0	163.3	-56%	-91.4
Net financials	-12.4	0.7	-1.5	144%	2.2
Net income	155.7	81.0	129.4	-37%	-48.5
EPS diluted (SEK)	6.25	3.25	5.20	-37%	-1.9
Adj EBITDA margin	15.6%	7.1%	16.4%	-9%	nmf
Adj EBIT margin	15.1%	7.0%	16.3%	-9%	nmf
EO costs	0	0	0		

Source: ABG Sundal Collier, company data

However, when digging into the numbers, we got some explanation, although we highlight that the company's accounting methods make a direct comparison with our estimates, especially EBIT, difficult. The main drivers of the deviation were:

- Eolus reported a SEK 24m write-down of its project portfolio as it decided that 3-5 early-phase projects were not worth further development. This is a natural part of Eolus's business and should not be concerning, but it still affects reported numbers. We did not expect any write-downs in the quarter.
- Nylandsbergen and Kråktorpet had higher costs than expected in Q3, which was a result of construction being forced to meet deadlines, which implied additional costs. We do not know the size of the overrun, as management has not given information about this, but we estimate it at SEK 40-50m in this quarter. We had not expected any cost overrun.
- We expected FX derivatives (non-cash) to lift EBIT by SEK 42m, but the
  effect was only SEK 15m (gross figures recognized in the P&L as other
  income and other costs). This net deviation of ~SEK 27m should reverse by
  the end of the project handovers, resulting in a total net effect of zero.
- Kråktorpet and Bäckhammar recognized more revenue than we expected, which functioned as a cushion for the increased costs in the quarter, as future revenue was moved to this quarter and less will be recognized.

### **Forecast changes**

		Old			New		Change (%)			Change (SEKm)		
	18/19e	19/20e	20/21e	18/19	19/20e	20/21e	18/19	19/20e	20/21e	18/19	19/20e	20/21e
Net sales	1998	2316	675	2032	1351	675	2%	-42%	0%	34	-965	0
Other income	57	0	0	59	27	0	3%	nmf	nmf	2	27	0
COGS	-1700	-1839	-215	-1793	-950	-215	5%	-48%	0%	-93	888	0
SG&A and other costs	-140	-90	-94	-174	-93	-101	24%	4%	8%	-34	-3	-8
EBITDA	215	387	367	123	335	359	-43%	-14%	-2%	-91	-53	-8
Adj EBITDA	215	387	367	123	335	359	-43%	-14%	-2%	-91	-53	-8
Depreciation	-5	-4	-4	-5	-4	-4	-1%	0%	0%	0	0	0
Amortization	0	0	0	0	0	0	nmf	nmf	nmf	0	0	0
EBIT	210	383	363	118	331	355	-44%	-14%	-2%	-91	-53	-8
Adj EBIT	210	383	363	118	331	355	-44%	-14%	-2%	-91	-53	-8
Net financials	-5	-4	-3	-2	-4	-3	-48%	0%	0%	2	0	0
EBT	205	380	360	116	327	352	-43%	-14%	-2%	-89	-53	-7
Tax	-24	-76	-72	17	-65	-70	-170%	-14%	-2%	41	11	1
Net Income	181	304	288	133	261	282	-27%	-14%	-2%	-48	-42	-6
EPS diluted (SEK)	7.28	12.19	11.56	5.33	10.50	11.32	-27%	-14%	-2%	-1.9	-1.7	-0.2
Free cash flow	278	344	294	466	72	288	68%	-79%	-2%	188	-272	-6
Net cash flow	351	302	250	363	35	244	3%	-89%	-2%	12	-267	-6
Net debt	-612	-913	-1,163	-800	-835	-1,078	31%	-9%	-7%	-189	79	85
Breakdown of sales												
Project Development	1971	2243	629	2007	1278	629	2%	-43%	0%	36	-965	0
Asset Management	20	30	41	20	30	41	0%	0%	0%	0	0	0
Electricity Production	8	0	0	7	0	0	-14%	0%	0%	-1	0	0

Source: ABG Sundal Collier, company data

We have changed our estimates for Kråktorpet and Nylandsbergen to reflect increased costs, although we note that we do not have any guidance from the company. Consequently, our analysis of the costs in the projects below has to be viewed in this context.

When Kråktorpet was initially sold, we expected a project margin of 10-11%, but now we have the total project margin going down to 6% to be on the conservative side, which is also the margin we expect for the remainder of the project. This implies costs for the project have increased by SEK 80m, now resulting in a profit of SEK 95m.

Similar to Kråktorpet, we had an initial expected project margin of 12-13% for Nylandsbergen, which now goes down to 8% for the full project. This implies additional costs of SEK 40m. However, this project is fully booked, and we will not see any further revenue recognition.

We have adjusted our expected other income to account for the FX derivatives. This is non-cash, however, but it affects reported numbers and should have a zero net effect when projects have been delivered. Therefore we increase 19/20e Other income by SEK 27m for '19/21e. We also increase the number of employees due to the expansion of Eolus – resulting in increased opex.

We make revenue recognition time adjustments on Kråktorpet and Bäckhammar, due to Kråktorpet recognizing 53% relative to our Q4 estimate of 25%. Furthermore, Eolus said it should be finalized in November, which was already in our estimates. Bäckhammar recognized 13% relative to our estimate 0%, as we expected it to start in Q2'19/20e. We find this development positive as it could imply the project is running ahead of its timeline.

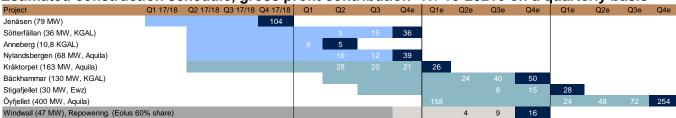
We also highlight that we expect around 250MW will be delivered in 2022, despite Eolus not having communicated any projects after Öyfjellet. This is based on strong demand for Nordic wind farms in addition to 400MW in permits in the Swedish project portfolio - in addition to 150MW (ABGSCe) receiving environmental permits in Latvia in July.

Furthermore, Bäckhammar's turbine contract will be handed over to its customer, as it is financing the project. This will, all else equal, increase sales by SEK 871m and corresponding costs by SEK 871, making the nominal project margin stay the same.

The net cash on the Q4 balance day (SEK 800m) was boosted by around SEK 200m due to receiving payments from customers (receivables) before paying suppliers (current liabilities). We understand this has now been paid, so we expect a corresponding negative effect in WC for Q1 19/20.

Prior to the quarter, we said there could be an extraordinary dividend, as the net cash balance should be high and investment possibilities limited. However, after talking to management, we understand current cash could go to financing the Wind Wall project, which is still to be sold (ABGSCe SEK 480m). Furthermore, Aquila Capital has yet to take over the shares to Öyfjellet project company (ABGSCe Q1 19/20). All costs occurring until then will be recognized in the project company, which Eolus currently owns. We therefore believe the cash could be employed in the business rather than left in the bank. Consequently, we believe an extraordinary dividend could come after the Öyfjellet divestment. However, if there are other ways to employ cash at attractive rates of returns at that date, we may not see an extraordinary dividend.





Ongoing construction, financed by Eolus						
Ongoing construction, financed by customer						
Ongoing sales process						
Ongoing construction, financer to be decided						
Estimated gross profit contribution by project, SEKm						
Jenåsen (79 MW)	104					
Sötterfällan (36 MW, KGAL)	54					
Anneberg (10,8 KGAL)	14					
Nylandsbergen (68 MW, Aquila)	66					
Kråktorpet (163 MW, Aquila)	67					
Bäckhammar (130 MW, KGAL)	115					
Stigafjellet (30 MW, Ewz)	50					
Öyfjellet (400 MW, Aquila)	557					
Windwall (47 MW), Repowering. (Eolus 60% share)	29					
Total (excl. Jenåsen) 952						
Source: ABG Sundal Collier, company data						

Income Statement (SEKm)	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020e	Q2 2020e	Q3 2020e	Q4 2020e
Sales	108	370	520	1,034	406	135	341	469
COGS	-82	-302	-463	-947	-193	-102	-275	-381
Gross profit	26	69	58	87	213	34	66	88
Other operating items	-15	-41	-45	-14	-15	-22	-4	-25
EBITDA	11	27	12	73	199	11	62	62
Depreciation and amortisation	-1	-1	-1	-1	-1	-1	-1	-1
EBITA	10	26	11	72	198	10	61	61
EO items	0	0	0	0	0	0	0	0
Impairment and PPA amortisation	0	0	0	0	0	0	0	0
EBIT	10	26	11	72	198	10	61	61
Net financial items	-8	5	-1	1	-1	-1	-1	-1
Pretax profit	2	31	10	73	197	9	60	60
Tax	-1	7	2	8	-39	-2	-12	-12
Net profit	1	39	12	81	157	7	48	48
Minority interest	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0
Net profit to shareholders	1	39	12	81	157	7	48	48
EPS	0.04	1.53	0.49	3.21	6.32	0.30	1.94	1.94
EPS Adj	0.04	1.53	0.49	3.21	6.32	0.30	1.94	1.94
Total extraordinary items after tax	0	0	0	0	0	0	0	0
Tax rate (%)	53.2	23.9	21.6	11.5	20.0	20.0	20.0	20.0
Gross margin (%)	24.0	18.5	11.1	8.4	52.5	24.8	19.4	18.7
EBITDA margin (%)	10.0	7.4	2.3	7.1	48.9	8.2	18.3	13.3
EBITA margin (%)	9.0	7.0	2.1	7.0	48.7	7.5	18.0	13.1
EBIT margin (%)	9.0	7.0	2.1	7.0	48.7	7.5	18.0	13.1
Pretax margin (%)	2.0	8.4	1.9	7.0	48.4	6.8	17.7	12.9
Net margin (%)	0.9	10.5	2.3	7.8	38.8	5.4	14.2	10.3
Growth rates Y/Y	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020e	Q2 2020e	Q3 2020e	Q4 2020e
Sales growth (%)	494.2	165.6	2,199.1	-12.8	276.8	-63.4	-34.4	-54.7
EBITDA growth (%)	108.1	-21.0	+chg	-60.6	1,738.1	-59.1	412.7	-14.6
EBIT growth (%)	223.2	-13.7	+chg	-59.9	1,947.4	-60.7	465.1	-14.7
Net profit growth (%)	-86.6	7.8	+chg	-48.0	15,750.6	-81.0	297.5	-40.3
EPS growth (%)	-86.6	7.8	+chg	-48.0	15,750.6	-81.0	297.5	-40.3
Adj earnings numbers	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020e	Q2 2020e	Q3 2020e	Q4 2020e
EBITDA Adj	11	27	12	73	199	11	62	62
EBITDA Adj margin (%)	10.0	7.4	2.3	7.1	48.9	8.2	18.3	13.3
EBITA Adj	10	26	11	72	198	10	61	61
EBITA Adj margin (%)	9.0	7.0	2.1	7.0	48.7	7.5	18.0	13.1
EBIT Adj	10	26	11	72	198	10	61	61
EBIT Adj margin (%)	9.0	7.0	2.1	7.0	48.7	7.5	18.0	13.1
Pretax profit Adj	2	31	10	73	197	9	60	60
Net profit Adj	1	39	12	81	157	7	48	48
Net profit to shareholders Adj	1	39	12	81	157	7	48	48
Net Adj margin (%)	0.9	10.5	2.3	7.8	38.8	5.4	14.2	10.3

Income Statement (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales	1,205	466	1,502	693	1,066	1,367	2,032	1,351	675	2,953
COGS	-969	-330	-1,239	-608	-923	-1,077	-1,793	-950	-215	-2,612
Gross profit	236	136	263	86	143	290	239	401	461	341
Other operating items	-35	-62	-79	-75	-79	-73	-115	-66	-101	-107
EBITDA	201	73	185	11	64	217	123	335	359	233
Depreciation and amortisation	-34	-31	-24	-24	-15	-15	-5	-4	-4	-4
Of which leasing depreciation	0	0	0	0	0	0	0	0	0	0
EBITA	166	42	161	-13	49	202	118	331	355	229
EO items	0	0	0	0	0	0	0	0	0	0
Impairment and PPA amortisation	-20	-1	-71	-2	-8	0	0	0	0	0
EBIT	147	41	90	-16	<b>40</b>	<b>202</b>	118	<b>331</b>	355	229
Net financial items	-11	-28	-15	-10 -13	<b>-6</b>	<b>202</b> -4	-2	-4	-3	-3
	135				3 <b>4</b>	199			3 <b>52</b>	226
Pretax profit		<b>13</b> -2	<b>75</b>	-29		-5	<b>116</b> 17	327	-70	<b>-45</b>
Tax	6		5	5	-10			-65		
Net profit	142	11	80	-24	25	194	133	261	282	181
Minority interest	0	0	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	142	11	80	-24	25	194	133	261	282	181
EPS	5.45	0.44	1.23	-0.97	0.96	7.58	5.23	10.50	11.32	7.27
EPS Adj	6.20	0.47	2.32	-0.87	1.29	7.58	5.23	10.50	11.32	7.27
Total extraordinary items after tax	0	0	0	0	0	0	0	0	0	0
Leasing payments	0	0	0	0	0	0	0	0	0	0
Tax rate (%)	4.6	16.8	6.3	17.7	28.4	2.3	14.5	20.0	20.0	20.0
Gross margin (%)	19.6	29.1	17.5	12.4	13.4	21.2	11.7	29.7	68.2	11.5
EBITDA margin (%)	16.7	15.8	12.3	1.6	6.0	15.9	6.1	24.8	53.2	7.9
EBITA margin (%)	13.8	9.1	10.7	-1.9	4.6	14.8	5.8	24.5	52.6	7.8
EBIT margin (%)	12.2	8.9	6.0	-2.3	3.8	14.8	5.8	24.5	52.6	7.8
Pretax margin (%)	11.2	2.8	5.0	-4.2	3.2	14.5	5.7	24.2	52.2	7.7
Net margin (%)	11.7	2.3	5.3	-3. <b>4</b>	2.3	14.2	6.5	19.3	41.7	6.1
Growth rates Y/Y	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales growth (%)	-36.2	-61.3	222.5	-53.8	53.7	28.3	48.6	-33.5	-50.0	337.2
EBITDA growth (%)	75.0	-63.4	151.1	-94.2	491.0	241.2	-43.2	171.4	7.4	-35.1
EBIT growth (%)	80.6	-71.7	117.1	-117.7	352.3	403.1	-41.5	179.4	7.5	-35.5
Net profit growth (%)	408.5	-92.3	631.9	-129.9	202.5	693.0	-31.7	96.8	7.8	-35.8
EPS growth (%)	387.3	-91.9	178.0	-178.6	198.7	693.0	-31.0	100.6	7.8	-35.8
Profitability	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
ROE (%)	15.7	1.2	9.6	-3.4	3.7	26.3	15.6	26.1	22.9	12.8
ROE Adi (%)	17.9	1.2	18.1	-3.1	5.0	26.3	15.6	26.1	22.9	12.8
ROCE (%)	11.5	3.1	7.6	-1.9	5.6	21.6	10.0	25.3	23.1	13.3
ROCE Adj(%)	13.0	3.2	13.6	-1.6	6.7	21.6	10.0	25.3	23.1	13.3
ROIC (%)	12.7	2.8	8.5	-1.9	4.9	36.2	41.2	122.5	96.7	63.4
ROIC Adj (%)	12.7	2.8	8.5	-1.9	4.9	36.2	41.2	122.5	96.7	63.4
Adj earnings numbers	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
EBITDA Adj	201	73	185	11	64	217	123	335	359	233
EBITDA Adj margin (%)	16.7	15.8	12.3	1.6	6.0	15.9	6.1	24.8	53.2	7.9
EBITDA lease Adj	201	73	185	11	64	217	123	335	359	233
EBITDA lease Adj margin (%)	16.7	15.8	12.3	1.6	6.0	15.9	6.1	24.8	53.2	7.9
EBITA Adj	166	42	161	-13	49	202	118	331	355	229
		42 9.1	10.7	-13 -1.9	49 4.6		5.8			7.8
EBITA Adj margin (%)	13.8					14.8		24.5	52.6	
EBIT Adj	147	41	90	-16	40	202	118	331	355 53.6	229
EBIT Adj margin (%)	12.2	8.9	6.0	-2.3	3.8	14.8	5.8	24.5	52.6	7.8
Pretax profit Adj	155	14	146	-27	43	199	116	327	352	226
Net profit Adj	161	12	151	-21	33	194	133	261	282	181
Net profit to shareholders Adj	161	12	151	-21	33	194	133	261	282	181
Net Adj margin (%)	13.4	2.5	10.0	-3.1	3.1	14.2	6.5	19.3	41.7	6.1

EBITDA  201 73 185 111 64 217 123 335 359 359 359 359 379 329 329 361 361 361 361 361 361 361 361 361 361	Cash Flow Statement (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Net frienchool items	, ,										
Paid tax         6         2         5         5         -10         -5         17         -65         7.0         -45           Onn-crash Items         0         0         0         0         -44         106         3         3         0           Cash Into Nedrec change in WC         196         43         174         3         48         165         245         259         289         289         180           Change in WC         428         -488         715         134         91         242         567         74         290         180           CAPEX transplish foad assets         1         0 </td <td></td>											
Non-cash items											
Change in WC 266 -523 628 101 -96 76 321 -195 1 1 0 Operating cash flow 428 488 715 134 91 242 567 74 290 1858 CAPEX flangible fixed assets 124 10 14 -10 -10 -11 -5 -5 -2 -2 -2 -2 CAPEX flangible fixed assets 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 Acquisitions and disposals 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Non-cash items	0		0	0	0	-44	108		3	0
Doctaring cash flow	Cash flow before change in WC	196	43	174	3	48	165	245	269	289	185
CAPEX Inangible fixed assets	Change in WC	266	-523	626	101	-96	76	321	-195	1	0
CAPEX Intanglible fixed assets 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Operating cash flow	428	-488	715	134	91	242	567			185
Acquisitions and disposals   0	<u> </u>	124					-				
Free cash flow         652 by 478 by 59 by 124 by 37 by 124 by 37 by 38 by	•		_				_	<b>I</b>		_	
Dividend paid   25   37   0   286   37   37   37   37   37   45   50   Share issues and buybacks   0   0   0   0   0   0   0   0   0	,				_		_			_	
Share issues and buybacks											
Debreman   Limina   Suma   S	·			_			_				
Bediance Sheet (SEKm)   2013   2014   2015   2016   2017   2018   2019   20200   2020   2020   2020   2020   2020   2020   2020   2020   202	·			_							
Sealance Sheet (SEKm)				_			_			_	_
Gootwill 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0								<u> </u>			
Other intangiple assets         0         0         0         0         6         54         24         20         20           Tangiple fived assets         459         415         339         259         111         52         33         30         28         26           Right-of-use asset         4         1         12         13         32         37         29         25         25         25         25           Fixed assets         462         426         352         282         148         177         111         79         73         71           Inventories         653         1,335         567         667         4473         882         472         467         466         466           Cash and flquid assets         383         86         242         222         202         700         10         0 <t< td=""><td>Goodwill</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Goodwill										
Tangbibe fixed assets					_		_				
Right-of-use asset	Tangible fixed assets	459		339				<b>I</b>			
Fixed assets	Right-of-use asset										
Inventories	Total other fixed assets	4	12		32	37	-	25			_
Receivables 64 82 99 89 78 96 372 372 372 372 372 00 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Fixed assets	462	426					<b>I</b>		73	
Other current assets         0         1,533         1,330         1,259         1,270         901         1,895         2,058         2,292         2,232         2,232           Shareholders equity         961         937         731         671         660         816         890         1,114         1,351         1,482           Long-term debt         272         508         189         82         34         369         152         152         152         152           Pension debt         0 <th< td=""><td>Inventories</td><td>653</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	Inventories	653									
Cash and liquid assets         1,563         1,530         1,259         1,270         901         1,895         2,058         2,058         2,058         2,252         2,232         2,233         Shareholders equity         961         937         731         671         660         816         890         1,114         1,351         1,482         2,423         Minority         0								<b>I</b>			
Total assets         1,563         1,930         1,259         1,270         901         1,895         2,058         2,929         2,232         2,232           Shareholders equity         961         937         731         671         660         816         890         1,114         1,361         1,482           Minority         961         937         731         671         660         816         890         1,114         1,351         1,482           Long-term debt         272         508         189         82         34         369         152         1152         152 <td></td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td>_</td> <td>-</td> <td>_</td> <td>_</td> <td>_</td>		_					_	-	_	_	_
Shareholders equity	•						_	· · · · · · · · · · · · · · · · · · ·	-		-
Minority   961   937   731   671   660   816   890   1,114   1,351   1,482     Long-term debt   272   508   189   82   34   369   152   152   152   152     Pension debt   0   0   0   0   0   0   0   0   0		•		•	•		•		•	•	•
Total équity         961         337         731         671         660         816         890         1,114         1,351         1,482           Long-term debt         272         508         189         82         34         369         152 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td>									-	-	
Long-term debt		_				_	_	- 1	_	_	_
Pension debt					-				•	•	,
Convertible debt Leasing liability 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•										
Leasing liability         0         151		_		_	_		_		_	_	
Total other long-term liabilities							_	<b>I</b>			
Accounts payable         188         365         240         430         130         633         820         620         620         620           Other current liabilities         0         0         0         0         0         0         0         38         11         11         11           Total liabilities and equity         1,563         1,930         1,259         901         1,895         2,058         2,055         2,292         2,423           Net IB debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Vet IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Let IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Back or Spite         -112         421         -53<	Total other long-term liabilities	142	121	99	86	77	77	7	7	7	7
Other current liabilitities         0         0         0         0         0         0         38         11         11         11           Total liabilities and equity         1,563         1,930         1,259         1,270         901         1,895         2,058         2,052         2,2423         2,423           Net IB debt         -1112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. pension debt         -1112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. leasing         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Capital invested         991         1,479         778         618         569         522         135         297         291         289           Working capital         529         1,565         551         1,589         488         553         984         1,998         2,790         2,790           Bark Bidebt Adj         -112         421         -53	•	0	0	0	0	0	0	151	151	151	151
Total liabilities and equity         1,563         1,930         1,259         1,270         901         1,895         2,058         2,055         2,292         2,423           Net IB debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Capital invested         991         1,479         778         618         569         522         135         297         291         289           Working capital         529         1,052         426         326         421         345         24         218         217         217           EV breakdown         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Market cap, diluted (m)         565         551 <td< td=""><td>Accounts payable</td><td>188</td><td>365</td><td>240</td><td>430</td><td>130</td><td>633</td><td>820</td><td>620</td><td>620</td><td>620</td></td<>	Accounts payable	188	365	240	430	130	633	820	620	620	620
Net IB debt	Other current liabilities	0	0	0	0	0	0		11	11	11
Net IB debt excl. pension debt         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Net IB debt excl. leasing         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Capital invested         991         1,479         778         618         569         522         135         297         291         289           Working capital         529         1,052         426         326         421         345         24         218         217         217           EV breakdown         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Market cap. diluted (m)         565         551         1,589         488         553         984         1,998         2,790         2,790         2,790           Net IB debt Adj         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Market value of minority         0         0         0         <	Total liabilities and equity	•	•	1,259	•	901	•	2,058	•	•	•
Net IB debt excl. leasing										•	
Capital invested         991         1,479         778         618         569         522         135         297         291         289           Working capital         529         1,052         426         326         421         345         24         218         217         217           EV breakdown         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Market cap. diluted (m)         565         551         1,589         488         553         984         1,998         2,790	· · · · · · · · · · · · · · · · · · ·							<b>I</b>			
Working capital         529         1,052         426         326         421         345         24         218         217         217           EV breakdown         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Market cap. diluted (m)         565         551         1,589         488         553         984         1,998         2,790 <td></td>											
EV breakdown   2013   2014   2015   2016   2017   2018   2019   2020e   2021e   2022e   Market cap. diluted (m)   565   551   1,589   488   553   984   1,998   2,790   2,790   2,790   2,790   Net IB debt Adj   -112   421   -53   -140   -168   -371   -800   -835   -1,078   -1,212   Market value of minority   0   0   0   0   0   0   0   0   0	•							<b>I</b>			
Market cap. diluted (m)         565         551         1,589         488         553         984         1,998         2,790         2,790         2,790           Net IB debt Adj         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Market value of minority         0<											
Net IB debt Adj         -112         421         -53         -140         -168         -371         -800         -835         -1,078         -1,212           Market value of minority         0         <											
Market value of minority         0 <td>. , ,</td> <td></td>	. , ,										
Reversal of shares and participations         0	Market value of minority										
EV         454         972         1,536         349         386         613         1,198         1,955         1,711         1,578           Capital efficiency         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Total assets turnover (%)         68.5         26.7         94.2         54.8         98.2         97.8         102.8         65.7         31.1         125.2           Working capital/sales (%)         54.9         169.7         49.2         54.2         35.1         28.0         9.1         9.0         32.3         7.4           Financial risk and debt service         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5	Reversal of shares and participations	0	0	0	0	0	0	0	0	0	0
Capital efficiency         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Total assets turnover (%)         68.5         26.7         94.2         54.8         98.2         97.8         102.8         65.7         31.1         125.2           Working capital/sales (%)         54.9         169.7         49.2         54.2         35.1         28.0         9.1         9.0         32.3         7.4           Financial risk and debt service         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12		0	0	0	0	0	0	0	0	0	0
Total assets turnover (%)         68.5         26.7         94.2         54.8         98.2         97.8         102.8         65.7         31.1         125.2           Working capital/sales (%)         54.9         169.7         49.2         54.2         35.1         28.0         9.1         9.0         32.3         7.4           Financial risk and debt service         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85	EV	454		1,536	349	386	613			1,711	1,578
Working capital/sales (%)         54.9         169.7         49.2         54.2         35.1         28.0         9.1         9.0         32.3         7.4           Financial risk and debt service         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62											
Financial risk and debt service         2013         2014         2015         2016         2017         2018         2019         2020e         2021e         2022e           Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62         2.59         12.47         0.82         10.60         61.47         52.46         87.81         117.90         76.56           Net IB debt/EBITDA         -0.56	` /										
Net debt/equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62         2.59         12.47         0.82         10.60         61.47         52.46         87.81         117.90         76.56           Net IB debt/EBITDA         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19           Net IB debt/EBITDA lease Adj         -0.56 <td></td>											
Net debt/market cap         -0.21         0.70         -0.09         -0.26         -0.31         -0.50         -0.59         -0.30         -0.39         -0.43           Equity ratio (%)         61.5         48.5         58.1         52.9         73.2         43.1         43.2         54.2         58.9         61.2           Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62         2.59         12.47         0.82         10.60         61.47         52.46         87.81         117.90         76.56           Net IB debt/EBITDA         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19           Net IB debt/EBITDA lease Adj         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19											
Equity ratio (%)       61.5       48.5       58.1       52.9       73.2       43.1       43.2       54.2       58.9       61.2         Net IB debt adj./equity       -0.12       0.45       -0.07       -0.21       -0.25       -0.45       -0.90       -0.75       -0.80       -0.82         Current ratio       5.85       4.12       3.79       2.27       5.80       2.71       1.93       2.53       2.84       3.01         EBITDA/net interest       17.62       2.59       12.47       0.82       10.60       61.47       52.46       87.81       117.90       76.56         Net IB debt/EBITDA       -0.56       5.73       -0.29       -12.98       -2.63       -1.71       -6.49       -2.49       -3.00       -5.19         Net IB debt/EBITDA lease Adj       -0.56       5.73       -0.29       -12.98       -2.63       -1.71       -6.49       -2.49       -3.00       -5.19								<b>I</b>			
Net IB debt adj./equity         -0.12         0.45         -0.07         -0.21         -0.25         -0.45         -0.90         -0.75         -0.80         -0.82           Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62         2.59         12.47         0.82         10.60         61.47         52.46         87.81         117.90         76.56           Net IB debt/EBITDA         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19           Net IB debt/EBITDA lease Adj         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19	•										
Current ratio         5.85         4.12         3.79         2.27         5.80         2.71         1.93         2.53         2.84         3.01           EBITDA/net interest         17.62         2.59         12.47         0.82         10.60         61.47         52.46         87.81         117.90         76.56           Net IB debt/EBITDA         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19           Net IB debt/EBITDA lease Adj         -0.56         5.73         -0.29         -12.98         -2.63         -1.71         -6.49         -2.49         -3.00         -5.19											
EBITDA/net interest       17.62       2.59       12.47       0.82       10.60       61.47       52.46       87.81       117.90       76.56         Net IB debt/EBITDA       -0.56       5.73       -0.29       -12.98       -2.63       -1.71       -6.49       -2.49       -3.00       -5.19         Net IB debt/EBITDA lease Adj       -0.56       5.73       -0.29       -12.98       -2.63       -1.71       -6.49       -2.49       -3.00       -5.19											
Net IB debt/EBITDA     -0.56     5.73     -0.29     -12.98     -2.63     -1.71     -6.49     -2.49     -3.00     -5.19       Net IB debt/EBITDA lease Adj     -0.56     5.73     -0.29     -12.98     -2.63     -1.71     -6.49     -2.49     -3.00     -5.19								<b>I</b>			
Net IB debt/EBITDA lease Adj -0.56 5.73 -0.29 -12.98 -2.63 -1.71 -6.49 -2.49 -3.00 -5.19											
·								<b>I</b>			
	Interest cover							<b>I</b>			

Valuation and Ratios (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Shares outstanding adj.	25	25	25	25	25	25	25	25	25	25
Fully diluted shares Adj	26	25	65	25	26	26	25	25	25	25
EPS	5.45	0.44	1.23	-0.97	0.96	7.58	5.23	10.50	11.32	7.27
Dividend per share Adj	1.5	1.5	11.5	1.5	1.5	1.5	1.5	1.8	2.0	2.0
EPS Adj	6.20	0.47	2.32	-0.87	1.29	7.58	5.23	10.50	11.32	7.27
BVPS	38.58	37.61	29.36	26.95	26.48	32.76	35.73	44.72	54.24	59.51
BVPS Adj	38.58	37.61	29.36	26.95	26.48	28.90	33.56	43.76	53.42	58.68
Net IB debt / share	-4.5	16.9	-2.1	-5.6	-6.7	-14.9	-32.1	-33.5	-43.3	-48.6
Share price	21.75	22.35	24.50	19.80	21.60	38.40	78.70	112.00	112.00	112.00
Market cap. (m)	542	557	610	493	538	956	1,960	2,790	2,790	2,790
Valuation	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
P/E	4.0	50.4	19.9	-20.4	22.6	5.1	15.0	10.7	9.9	15.4
EV/sales	0.38	2.09	1.02	0.50	0.36	0.45	0.59	1.45	2.53	0.53
EV/EBITDA	2.3	13.2	8.3	32.4	6.1	2.8	9.7	5.8	4.8	6.8
EV/EBITA	2.7	23.0	9.6	-25.9	7.9	3.0	10.1	5.9	4.8	6.9
EV/EBIT	3.1	23.4	17.1	-21.9	9.6	3.0	10.1	5.9	4.8	6.9
Dividend yield (%)	6.9	6.7	46.9	7.6	6.9	3.9	1.9	1.6	1.8	1.8
FCF yield (%)	97.7	-86.7	47.8	25.3	14.7	24.5	23.3	2.6	10.3	6.6
Lease adj. FCF yield (%)	97.7	-86.7	47.8	25.3	14.7	24.5	23.3	2.6	10.3	6.6
P/BVPS	0.56	0.59	0.83	0.73	0.82	1.17	2.20	2.50	2.06	1.88
P/BVPS Adj	0.56	0.59	0.83	0.73	0.82	1.33	2.35	2.56	2.10	1.91
P/E Adj	3.5	47.3	10.6	-22.8	16.8	5.1	15.0	10.7	9.9	15.4
EV/EBITDA Adj	2.3	13.2	8.3	32.4	6.1	2.8	9.7	5.8	4.8	6.8
EV/EBITA Adj	2.7	23.0	9.6	-25.9	7.9	3.0	10.1	5.9	4.8	6.9
EV/EBIT Adj	3.1	23.4	17.1	-21.9	9.6	3.0	10.1	5.9	4.8	6.9
EV/cap. employed	0.4	0.7	1.7	0.5	0.6	0.5	1.0	1.4	1.0	0.9
Investment ratios	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Capex/sales	-10.3	-2.2	-2.9	1.5	0.9	0.1	5.0	0.1	0.3	0.1
Capex/depreciation	-359.8	-32.8	-184.7	42.9	65.1	6.4	2,028.3	50.0	50.0	50.0
Capex tangibles/tangible fixed assets	-27.1	-2.5	-13.0	4.0	8.7	1.8	14.5	6.7	7.2	7.7
Capex intangibles/definite intangibles	nm	nm	nm	nm	nm	0	177.8	0	0	0
Depreciation on intangibles/definite inta	nm	nm	nm	nm	nm	0	0	0	0	0
Depreciation on tangibles/tangibles	7.5	7.5	7.1	9.3	13.4	28.4	15.6	13.4	14.4	15.5

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